

# Budget Overview Academic Affairs

ABA  
October 4, 2011



# **Recap of Budget Cuts and Current State of the Budget**

# Four Years of Budget Cuts Academic Affairs & Libraries

	Budget Cut	%
2008/09	\$ -1.8 M	-0.7 %
2009/10	-9.5 M	-3.6 %
2010/11	-9.7 M	-3.7 %
2011/12	-12.8 M	-4.7 %
Cumulative Cut	\$ -33.8 M	-12.7%

# Recap of Budget Actions - 09/10

- Froze and suspended 90 faculty recruitments
- Froze staff recruitments
- Assigned fully loaded furlough cuts to units
- Cuts to Temp FTE budgets
- Eliminated TA guarantee
- No allocation of equipment renewal funding
- Cuts to administrative units of 6%
- Cut small instructional programs

# Recap of Budget Actions - 10/11

- Chancellor committed 68% of all Non-Resident Tuition and Fees to Academic Affairs (\$8.6M in 10/11)
- 40 Faculty searches
- Three year support budget cut (15% on average)
- Implementing administrative consolidation plans
- 5% cuts to Temp FTE and TA funding implemented
- New Campus tax on revenue sources (ASSA) to generate operating revenue

# 2011/12

## The Campus Budget

- Campus covered \$25M in cuts centrally
- Campus allocates \$26M in perm cuts to VCs including \$12.8M to AA/Libraries
- Non Resident enrollment fee funds to AA to enable faculty recruitment
- One time funding from over enrollments and indirect cost funds support faculty recruitments
- Mid-year perm cut possible

# 2011/12

## Directed Campus Support

- Funding for new Campus Priorities
  - Mitigate fee increases to Grad Students
  - Targeted allocation for Faculty Recruitment
  - Campus covers full cost of Faculty merits
  - Instructional Technology investments
  - Research Cyber-Infrastructure/ Co-Lo Support
  - Funds to develop eRap and HRIS
- 3% salary increase for eligible faculty
- 3% merit pool for non represented staff and funding for represented staff based on specific contract agreements

# 2011/12

## Academic Affairs Budget

- New multi-year faculty recruitment plan
  - 90 FTE allocated to Divisions over 3 years
  - 40 recruitments authorized for 11/12
  - LSOE call for proposals forthcoming in the Fall
- No cuts to Temp and TA formula funding

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- Mid-year OP cut may require cuts to Divisions if not mitigated by fee increases



# Academic Affairs

## Budget Planning Principles

- Income
  - State cuts offset by tuition increases
  - Non-Resident enrollment growth and continued allocation of NRT to AA
  - Faculty Separations/Retirements average 30/year
  - Self-Supporting programs are incentives to Depts
- Expenditures
  - Faculty hires sufficient to increase filled/budget ratio from 62% to 70% in nine years
  - Maintain support for undergraduate instruction and graduate financial support
  - Increase investments for Research

**Stay tuned for ...**

HRIS

Funding Streams

Rebenching

# **A Department's Budget Primer info to new Chairs**

# Department Budget - Perm Funds

## Permanent Budget

- Faculty Salaries
- Staff Salaries
- Non-Salary Support funding (NGN, Supplies, Travel, etc)
- Benefits (managed at a campus-wide level)

## Increases (+) or Decreases (-) to the Perm Budget

- New Ladder Rank Faculty Hires (+)
- Faculty Separations/Retirements (-)
- Salary increases for Faculty/Staff (+)
- Support allocations/Budget cuts from Division or EVC (+/-)

# Department Budget – Temp Funds

## Annual Allocations

- Temp FTE and TA Allocation (EVC to Division to Department)
- Equipment Replacement Allocation (EVC to Division to Dept)
- Startup funding for faculty recruitments and retentions (EVC to Division to Department)
- Summer Session Allocations for TA and Department Support (EVC to Department)
- Graduate Student Support – Block Grant Allocation from OGS to Department

# Department Budget – Temp Funds

## Other Temporary Funds

- Faculty Salary Savings from LWOP – 60% Savings in first year of LWOP stays with Department
- Faculty Salary Exchange Programs – Each Division has one
- Staff Salary savings from vacant positions
- Concurrent Enrollment revenue
- Surplus Sales revenue

# Department Budget - Other

Some topics you may want to discuss with your Chair to raise his/her financial IQ

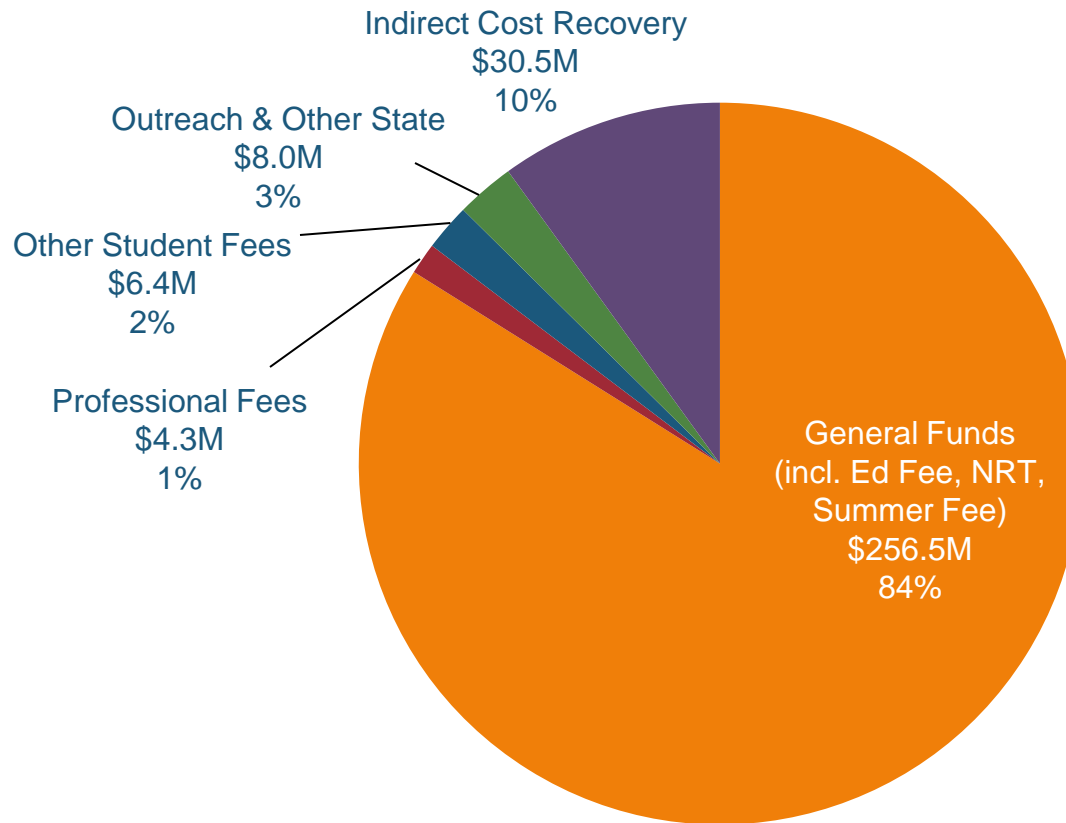
- Course Material Fees
- Recharge activities managed within your department
- Year-end balances of unrestricted funds
- “Advanced to Candidacy Status” of your graduate students

# **The Permanent Budget Big Picture**



# Academic Affairs Permanent Budget -- 2011/12

## Sources of Funds (*Millions*)

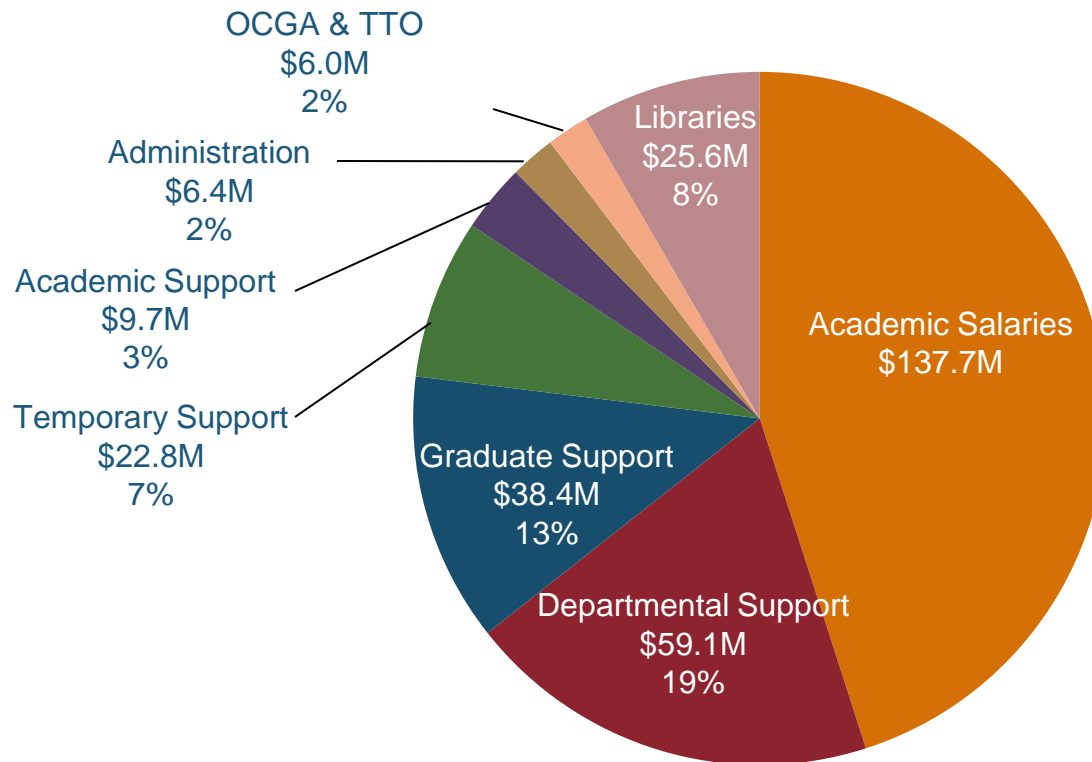


Fund	2011	2012
General Fund, Ed Fee, NRT	262.1	256.5
ICR	31.3	30.5
Outreach & Other State	8.0	8.0
Other Student Fees	6.4	6.4
Professional Fees	3.8	4.3
<b>TOTAL</b>	<b>311.6</b>	<b>305.7</b>

Total Budget: \$305.7M  
Campus Total Perm Budget: ~\$ 880M

# Academic Affairs Permanent Budget -- 2011/12

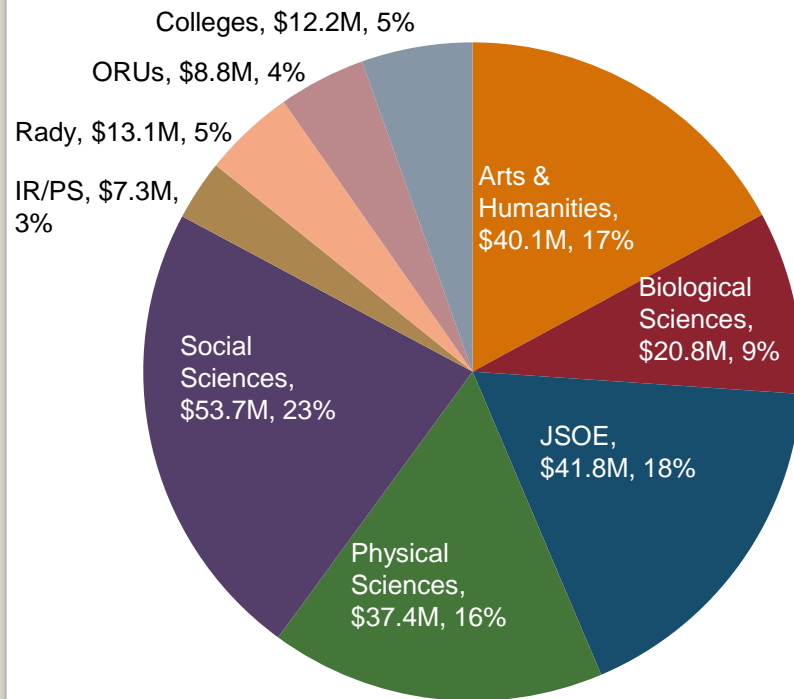
## Uses of Funds (Millions)



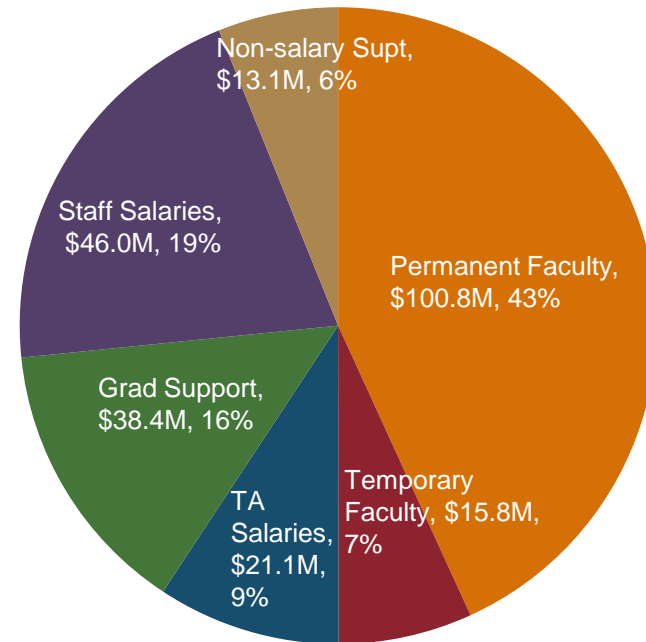
Use of Funds	2011	2012
Academic Salaries	135.4	137.7
Dept Support	58.9	59.1
Graduate Support	34.2	38.4
Temporary Support	35.4	22.8
Academic Support	10.0	9.7
Administration	6.2	6.4
OCGA & TTO	6.0	6.0
Libraries	25.6	25.6
<b>TOTAL</b>	<b>306.2</b>	<b>305.7</b>

Total Budget: \$305.7M

# Academic Divisions Permanent Budget 2011/12 (*Millions*)



By Division

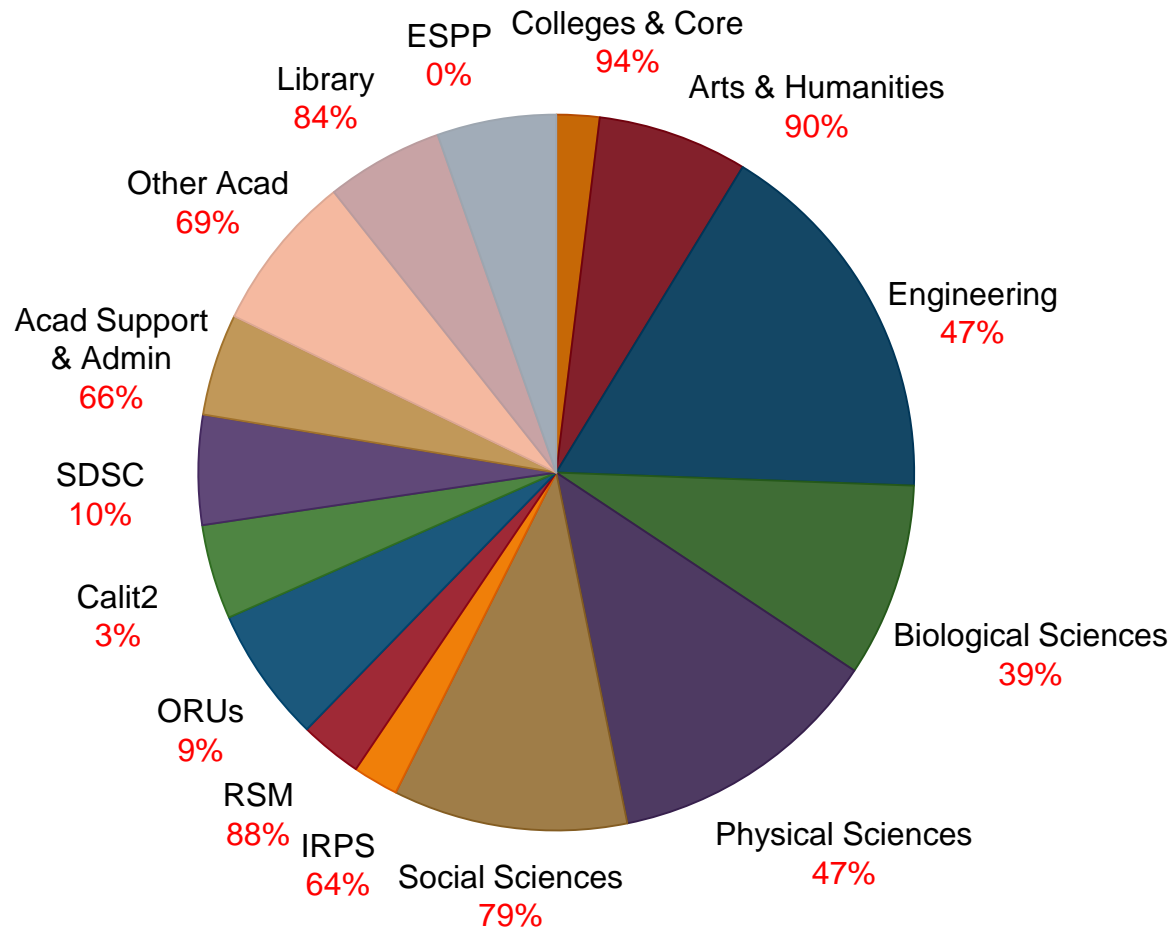


By Category of Expense

Total Budget: \$235.2M (77% total Perm Budget)

# 2010-2011 Expenditures by Unit

## Academic Affairs Reliance on State & Fee Funds by Division



Total Expenditures: \$632.9 M

Percentages show general funds and student fees funds expenditures as percent of total expenditures.

# Change in People (all Fund sources)

Headcount	1999	2010	2011	One year change
Ladder Rank Faculty	706	907	894	-1.43%
Temporary Faculty - Lecturers	396	567	568	-1.39%
Total Teaching Faculty	1,102	1,483	1,462	-1.42%
Other Academics: PGRs, Librarians, Academic Coordinators	961	1,187	1,316	10.87%
Staff – Career and Non Career	4,228	5,057	5,070	0.26%
TAs, Tutors & GSRs	3,341	4,510	4,669	3.53%
<b>All Employees</b>	<b>9,632</b>	<b>12,237</b>	<b>12,517</b>	<b>2.29%</b>
Actual Student FTE (excl. SIO)	17,179	28,143	28,435	1.0%
<b>Ratios</b>				
Students per Ladder Rank Faculty	24.3	31.0	31.8	
Students per All Teaching Faculty	15.6	19.0	19.4	
Staff per All Academics	2.0	1.9	1.8	